



MATANUSKA-SUSITNA BOROUGH

Borough Clerk's Office

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➤ **Note: 2017 and 2018 Assembly Planning Sessions not held**

➤ **2016 Priorities**

Top Focus Priorities/Projects

- **Septic and Leachate System**
- **Combined Maintenance and DES Operations Center and E911 System**
- **Management / Strategic Focus with an emphasis on tools and training**
 - Accomplish and Implement a Strategic Plan: Data based; Outcome oriented;*
 - Regular progress reports - directed by Borough Manager*
 - Smart Communities (IT)**
- **Borough School Funding**
- **Rail Spur Funding and Completion**
- **Seward Meridian Parkway**
- **Pools**
- **Fisheries**

Discussion Items

*What strategies, structures and/or mechanisms can we (the Assembly) employ to improve **stability** and **direction** for the Borough?*

- The Assembly discussed the above question, while taking into account (but not limited to):
 - Maintaining adherence to the Assembly scope:
 - *To approve the budget*
 - *To set the mill rate for taxation*
 - *To appropriate funds to provide for Borough services*
 - *To establish policy which is executed by the Administration*
 - Addressing the complexity of an Assembly dynamic (where members move in/out every year)
 - Addressing how proposals / initiatives are presented
 - Addressing Assembly and Borough interface

- The Assembly's discussion resulted in the following prioritized suggestions to address the discussion question:
 - **More 'Committee as a Whole' meetings**
 - **Assembly should only work through Borough manager**
 - **Teamwork Proposals**
 - Assembly meets and says 'What'
 - Manager says 'How'
 - Assembly and Manager agree on how to move forward
 - **Benchmarks and Progress Reports**
 - **Multi-year Budget Process**
 - Share potential legislative concerns with rest of the Assembly
(ie: with an 'information sheet' or some process to increase transparency)
 - District or Subject Reports in 'Committee as a Whole' meetings
 - Stabilizing Priorities
 - Caution towards micro-management of the Borough
 - Need management tools to manage Borough resources
 - Time on agenda for determining how to utilize Borough staff appropriately and ensure Manager has direction
 - Opportunity for public comment *after* 'Committee as a Whole' meeting section

➤ **2015 Priorities**

1st Priority

- Roads
 - Parks Hwy, Bogard, School Access roads, Road Bond management, Seward Meridian
- Septic
- Administrative streamline (re-org) government processes
- Rail extension
- District enterprise development (ie: University-Medical Center)

2nd Priority

- Develop partnerships and improved public safety and healthy community initiatives
- Pools
- Gateways
- Youth Shooting Program
- EOC (Emergency Operations Center)
- Dispatch
- EMS
- Asset Management
- Land Sales
- Tourism Infrastructure
- River Management (address erosion / flooding)
- Fisheries
- Port expansion
- Town site

3rd Priority

- Bridge
- Port Protection
- Consolidated Fleet Services
- Energy efficiencies
- Infrastructure (broadband / wireless)
- Borough economic department
- Recreation & Trails
- Ice rink
- Address Ferry
- Gravel / Mining (Mat-Su River)
- West Satellite Borough Service Center

➤ **Note: 2014 Assembly Planning Session not held**

➤ **2013 Priorities**

1st Priority

- Port Expansion
- Rail Extension
- Bridge
- Ordinance changes
- Address Ferry (removal)

2nd Priority

- Road infrastructure
 - Parks highway (Spenard Builders Supply – Big Lake)
 - Glenn highway improvements (Long Lake...)
 - Bogard Road
 - School access roads (Pioneer Peak)
 - Road / Bond management
- Tourism infrastructure
 - Fisheries (Enhance and need 'Sideboards')
 - Hatcher pass (address)
 - South Denali project
- Rivers
 - Address management
 - Address erosion / flooding

3rd Priority

- Port Protection
- Legislative contacts and relationships
- Coal impact assessment
- Health & Social Services
 - SART
 - Public Housing
- Emergency Services
 - Timeframe (management review)
 - Plan for development
- Public water & sewer planning (ie: water pipe extension)
- Town site (re: Bridge)

Administrative:

- Streamline (re-organize) government processes (ie: receipt of electronic payments)
- Address need for positive, proactive, professional customer service at borough

➤ **2011/2012 Priorities**

1st Priority

- Port Expansion
- Rail Extension
- Bridge
- Ordinance Changes / Regulatory Reform

2nd Priority

- Major Land Sale Project
- Road Bonds
- Tourism Infrastructure (private sector jobs)
- Implement Economic Development Plan

3rd Priority

- Streamline / Re-organize Government
- Borough Space
- Review Boards & Commission Status

Strong Interest / Continued Focus

- Agricultural Development
- Emergency Services
- Coal Project
- Port Authority (set benchmarks)
- 4 year University
- Public Meeting Process (open to public)
- River Erosion (proactive plan)
- Ferry
- Budget Process
- Hatcher Pass

➤ 2010 Priorities

1st Priority

- Tourism Infrastructure
- Trails
- Address School District Budget Process
- Natural Resource Development
- Economic Development Plan

2nd Priority

- Increase Employment in Private Sector
- Streamline Government
 - Public Works Overhaul
 - (Consolidate departments)
- Ferry
- Multi year funding plan

3rd Priority

- Hatcher Pass
 - Nordic Trail
- Education funding
- Revise codes to urban / rural districts
- 4yr University
- Procurement
- Open space & right of way funding methods
- Fire Service Areas
- Road Service Areas
- Borough Space (Annex)

Amended: 11/27/18
Adopted: 11/27/18

**MATANUSKA-SUSITNA BOROUGH
RESOLUTION SERIAL NO. 18-077**

A RESOLUTION OF THE MATANUSKA-SUSITNA BOROUGH ASSEMBLY APPROVING
FISCAL YEAR 2020 BOROUGH PRIORITIES AND PROJECT FUNDING.

Borough Action Priorities:

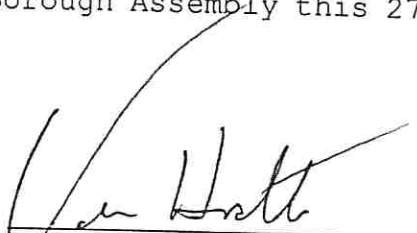
1. **FULL COMPLEMENT OF TROOPER STAFFING AND PRESENCE IN THE MAT-SU VALLEY** - Captain April recommends 85 Trooper positions and we request this goal be achieved within three years.
2. **HIGHER PRIORITIZATION FOR MAT-SU BOROUGH PROJECTS AND EFFORTS WITHIN THE DEPARTMENT OF TRANSPORTATION** - Pursue Mat-Su Borough Long Range Transportation Plan (LRTP) implementation within the State Transportation Improvement Program (STIP).
3. **REPRESENTATION FROM MAT-SU VALLEY ON STATE BOARDS, COMMISSIONS, AND DIRECTORIAL POSITIONS.**
4. **SUPPORT FOR PORT MACKENZIE ON STATE OF ALASKA PROJECTS, INCLUDING LNG DEVELOPMENT.**
5. **COMPLETION OF STATE-FEDERAL KNIK-GOOSE BAY (KGB) ROAD RECONSTRUCTION PROJECTS FROM CENTAUR AVE. TO SETTLER'S BAY.**
6. **COMPLETION OF STATE-FEDERAL GLENN HIGHWAY PARKS HIGHWAY INTERCHANGE TO ARCTIC AVE., MP 34 TO 42 PROJECT.**
7. **COMMENCEMENT OF STATE-FEDERAL SEWARD-MERIDIAN PARKWAY ROAD IMPROVEMENTS, PHASE II: PALMER-WASILLA HIGHWAY TO SELDON ROAD PROJECT.**
8. **ACTION ON STATE'S WEST SUSITNA ROADS TO RESOURCES PROGRAM** - The two bridges and forest road will help develop the area between the Little Susitna (Little Su) and Susitna (Big Su) Rivers, allowing access to economic development resources.

Borough Funding Priorities:

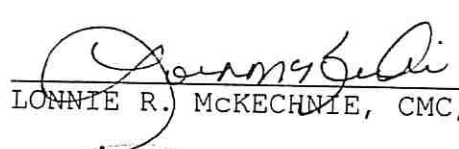
1. **MATCHING FUNDS FOR VOTER APPROVED ROAD BOND PROJECTS** - See attached 2018 MSB Road Bond Projects map; 50/50 match request.
2. **BOGARD ROAD AND ENGSTROM ROAD INTERSECTION UPGRADE** - Traffic delays continue to grow as more and more subdivisions are being built using Engstrom Road access.

3. **COMPLETION OF PORT MACKENZIE RAIL EXTENSION** - Substantial potential to boost and diversify Alaska's statewide economy using the port capable of docking and loading the largest cargo vessels in the world.
4. **WILLOW LIBRARY PROJECT** - Library replacement and community center upgrades, using a \$1.7M match from Mat-Su Health Foundation and \$1.9M borough contribution.
5. **BOROUGH WASTEWATER AND SEPTAGE FACILITY** - Construction of a septage and wastewater facility to serve the Borough's homeowners disposal needs. The municipality of Anchorage has requested this service no longer be provided to Borough residents.

ADOPTED by the Matanuska-Susitna Borough Assembly this 27 day of November, 2018.


VERN HALTER, Borough Mayor

ATTEST:


LONNIE R. McKECHNIE, CMC, Borough Clerk

(SEAL)

PASSED UNANIMOUSLY: Sykes, Beck, McKee, Leonard, Mayfield, Sumner, and Boeve